# Seguin Independent School District Seguin High School

2024-2025 Campus Improvement Plan



**Board Approval Date:** October 29, 2024 **Public Presentation Date:** October 29, 2024

### **Mission Statement**

**Campus Mission Statement** 

The Future is Now



Vision

The Future is Now

### **Value Statement**

#### Value Statement

Seguin ISD believes that:

Students grow academically, emotionally and socially when creative and imaginative educators ignite their passions.

The learning experience should be engaging, relevant and collaborative to meet the needs of all.

Parent, community and industry partners are essential for student success.

Teachers foster student curiosity and initiative through meaningful and relevant learning experiences. Relationships that nurture student growth and development are key to success.

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### **Comprehensive Needs Assessment**

### **Demographics**

#### **Demographics Summary**

Seguin High School is a comprehensive 5A high school with a student population of 2,065 students. The campus operates a school within a school Early College High School, a dual credit program with Texas Lutheran University, and a Career and Technical Education department with numerous pathways to certification. Approximately 76% of the campus qualifies for free and reduced lunch and considered economically disadvantaged. The campus appreciates diversity and has increased advanced academics offerings to students of color. Even though strides have been made to be more inclusive of all students in more rigorous classes, data reveals that most students of color do not take advantage of the advanced academics program and enroll in leveled curriculum classes. Data also reveals that students struggle to keep up with the required state credits and enroll in credit recovery programs to finish their high school program of study. The 4-year Federal Graduation Rate is above the state and district average. There are 169 staff members at Seguin high School with 36% of the teachers having between 1-5 years of experience.

#### **Portrait of Seguin High School**

**Enrollment**: 2065

Staff Members: 169.5

-Professional Teachers: 128

-Professional Support: 21

-Campus Administration: 10

-Educational Aides- 10

-Librarian- 1

### **Student Groups:**

-African American: 4.6%

-Hispanic: 69.9%

-White: 23.8%

-Other: 2%

-Males: 53%

-Females: 48%

-Economically-Disadvantaged: 59%

Seguin High School Generated by Plan4Learning.com Campus #094901001 February 4, 2025 11:05 AM

#### **Graduation Rates:**

- 4 YR: 94.5%

- 5 YR: 95.4%

- 6 YR: 96.9%

#### **CCMR Data**:

-53% College, Career, and Military Readiness Graduates Class of 2022

### **Special Programs:**

-EB: 6.9%

-SPED: 12.5%

-CTE: 61.9%

-GT: 8.1%

-Section 504: 11%

### **Demographics Strengths**

The campus culture reflects a diverse equitable learning environment where differences are respected and celebrated. The majority of the teachers (48%) have been teaching between 6-20 years and provide veteran leadership in our campus PLC culture.

### **Problem Statements Identifying Demographics Needs**

**Problem Statement 1 (Prioritized):** Longitudinal student data reveals that 1/4 of all economically-disadvantaged SHS students continue to fail one or more courses per year. **Root Cause:** There has existed a lack of a consistent RTI process that tracks student progress by sub-population from grading periods and local and state assessments. Covid-19 factors continue to adversely affect student course success rates. Students from economically-disadvantaged backgrounds tend to have less educational support. There is also a history of over reliance on credit recovery systems.

### **Student Learning**

### **Student Learning Summary**

Seguin High School STAAR scores for 2024 show increases in Biology and US History performance with slight regression and/or maintaining achievement scores in English I, English II, and Algebra I scores.

Data shows that students served through SPED are not showing growth and achievement in English I, English II, and Algebra EOCs at the rate they are in Biology and US History EOCs.

The annual failure report for content areas indicates there are large numbers of students served through SPED that are failing English I, English II, and Algebra I classes in the 2023-2024 school year.

In the 2023-2024 school year, \_\_\_\_ industry based certifications were earned. \_\_\_\_ students passed all portions of the TSIA and there were \_\_\_\_ ECHS graduates.

#### **Problem Statements Identifying Student Learning Needs**

**Problem Statement 1 (Prioritized):** Not all student groups perform at the State Average of 41% Meets Grade Level or Above on STAAR EOC. **Root Cause:** Lack of consistent rigor and relevance opportunities in every classroom results in level curriculum teaching philosophy in classrooms. COVID-19 has caused an instructional disconnect and lapse in learning with our most at-risk student population.

**Problem Statement 2 (Prioritized):** Longitudinal student data reveals that 1/4 of all economically-disadvantaged SHS students continue to fail one or more courses per year. **Root Cause:** There has existed a lack of a consistent RTI process that tracks student progress by sub-population from grading periods and local and state assessments. Covid-19 factors continue to adversely affect student course success rates. Students from economically-disadvantaged backgrounds tend to have less educational support. There is also a history of over reliance on credit recovery systems.

### **School Processes & Programs**

#### **School Processes & Programs Summary**

Since the 2023-2024 school year, the campus has continued to refine and/or develop processes to enhance teaching and learning practices within the school. PLCs in EOC content areas were in a rebirth with expectations set for the activities that took place during that time.

The campus was on an 8-period school day with 45-minute class periods and one FLEX period five days a week.

Seguin High School is rich in its offerings of extracurricular and co-curricular activities to include but not limited to: dance, cheer, band, volleyball, FFA, BPA, football, baseball, golf, tennis, powerlifting, track, cross country, softball, volleyball, cheer, color guard, Science Club, Student Council, etc.

Seguin High School provides one-to-one Chromebooks for students.

The campus houses five guidance counselors, two Communities in Schools counselors, and one mental health counselor. There are eight administrators of which one is the principal, two are associate principals, one is a director, and four are assistant principals.

Professional development for both professional and classified faculty members is offered before the school year begins and during the instructional year. Professional development is driven by campus instructional and systems needs to include any initiatives that are district-wide.

### **School Processes & Programs Strengths**

The retention rate improved from the 2022-2023 school year from 58% to 78% in 2023-2024.

### **Problem Statements Identifying School Processes & Programs Needs**

**Problem Statement 1 (Prioritized):** There is a lack consistent implementation of our PLC process across all departments. **Root Cause:** Faculty turnover and lack of leadership capacity in the PLC process.

### **Priority Problem Statements**

**Problem Statement 1**: Longitudinal student data reveals that 1/4 of all economically-disadvantaged SHS students continue to fail one or more courses per year.

Root Cause 1: There has existed a lack of a consistent RTI process that tracks student progress by sub-population from grading periods and local and state assessments. Covid-19 factors continue to adversely affect student course success rates. Students from economically-disadvantaged backgrounds tend to have less educational support. There is also a history of over reliance on credit recovery systems.

Problem Statement 1 Areas: Demographics - Student Learning

**Problem Statement 2**: Not all student groups perform at the State Average of 41% Meets Grade Level or Above on STAAR EOC.

**Root Cause 2**: Lack of consistent rigor and relevance opportunities in every classroom results in level curriculum teaching philosophy in classrooms. COVID-19 has caused an instructional disconnect and lapse in learning with our most at-risk student population.

**Problem Statement 2 Areas:** Student Learning

**Problem Statement 3**: There is a lack consistent implementation of our PLC process across all departments.

Root Cause 3: Faculty turnover and lack of leadership capacity in the PLC process.

**Problem Statement 3 Areas**: School Processes & Programs

**Problem Statement 4**: According to a recent survey, approximately 1/4 of our staff does not believe the school sets high learning standards for all students.

Root Cause 4: Teachers have a history of not challenging all students in the level curriculum classes.

**Problem Statement 4 Areas:** Perceptions

# **Comprehensive Needs Assessment Data Documentation**

The following data were used to verify the comprehensive needs assessment analysis:

### **Improvement Planning Data**

- District goals
- Campus goals
- HB3 CCMR goals
- Performance Objectives with summative review (prior year)
- Campus/District improvement plans (current and prior years)
- Covid-19 Factors and/or waivers for Assessment, Accountability, ESSA, Missed School Days, Educator Appraisals, etc.
- Planning and decision making committee(s) meeting data
- State and federal planning requirements

### **Accountability Data**

- Texas Academic Performance Report (TAPR) data
- Student Achievement Domain
- Student Progress Domain
- Closing the Gaps Domain
- Effective Schools Framework data
- Comprehensive, Targeted, and/or Additional Targeted Support Identification data
- Accountability Distinction Designations
- Federal Report Card and accountability data

#### Student Data: Assessments

- State and federally required assessment information
- STAAR current and longitudinal results, including all versions
- STAAR End-of-Course current and longitudinal results, including all versions
- STAAR released test questions
- STAAR Emergent Bilingual (EB) progress measure data
- Texas English Language Proficiency Assessment System (TELPAS) and TELPAS Alternate results
- Postsecondary college, career or military-ready graduates including enlisting in U. S. armed services, earning an industry based certification, earning an associate degree, graduating with completed IEP and workforce readiness
- Advanced Placement (AP) and/or International Baccalaureate (IB) assessment data
- Career and Technical Education (CTE) Programs of Study data including completer, concentrator, explorer, participant, and non-participant information
- SAT and/or ACT assessment data
- PSAT
- Student failure and/or retention rates
- · Local benchmark or common assessments data

#### **Student Data: Student Groups**

• Race and ethnicity data, including number of students, academic achievement, discipline, attendance, and rates of progress between groups

- Special programs data, including number of students, academic achievement, discipline, attendance, and rates of progress for each student group
- Economically disadvantaged / Non-economically disadvantaged performance and participation data
- Male / Female performance, progress, and participation data
- Special education/non-special education population including discipline, progress and participation data
- At-risk/non-at-risk population including performance, progress, discipline, attendance, and mobility data
- Emergent Bilingual (EB) /non-EB data, including academic achievement, progress, support and accommodation needs, race, ethnicity, gender etc.
- Career and Technical Education (CTE) Programs of Study data including completer, concentrator, explorer, participant, and non-participant achievements by race, ethnicity, gender, etc.
- · Section 504 data
- · Gifted and talented data
- Dyslexia data
- Dual-credit and/or college prep course completion data

#### **Student Data: Behavior and Other Indicators**

- Completion rates and/or graduation rates data
- Annual dropout rate data
- Attendance data
- Discipline records
- Student surveys and/or other feedback
- Class size averages by grade and subject
- · School safety data

### **Employee Data**

- Professional learning communities (PLC) data
- Staff surveys and/or other feedback
- Campus leadership data
- Campus department and/or faculty meeting discussions and data
- Professional development needs assessment data
- Evaluation(s) of professional development implementation and impact
- · T-TESS data
- · T-PESS data

### Parent/Community Data

• Parent surveys and/or other feedback

### **Support Systems and Other Data**

Organizational structure data

### Goals

Goal 1: Increase the percentage of students who score meets grade level or above on STAAR English assessments from 42% to 60% by August 2027.

**Performance Objective 1:** Increase the percentage of students who score meets grade level or above on the STAAR English I from 41% to 60% by August 2025.

**High Priority** 

**HB3 Goal** 

Evaluation Data Sources: STAAR EOC (summer, winter, spring)

Strategy 1 Details	Reviews			
Strategy 1: Implement EB support through the use of ESL aides in English I classrooms.	Formative			Summative
Strategy's Expected Result/Impact: Improvement in scores for TELPAS and STAAR English I and II scores	Oct	Jan	Mar	May
Staff Responsible for Monitoring: Administrators				-
Classroom Teachers				
ESL Aides				
Title I: 2.4, 2.6 - TEA Priorities: Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 2: Strategic Staffing, Lever 5: Effective Instruction				

Strategy 2 Details		Re	views	
Strategy 2: Instructional Coaches will attend virtual Sibme coaching.		Formative		Summative
Strategy's Expected Result/Impact: Effective and efficient PLCs Model teaching Providing feedback to ELA teachers	Oct	Jan	Mar	May
Holding ELA coaching conversations with teachers  Staff Responsible for Monitoring: Administrators				
Title I: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 5: Effective Instruction				
No Progress Continue/Mod	dify X Disco	ntinue		

**Performance Objective 2:** Increase the percentage of students who score meets grade level or above on the STAAR English II from 43% to 60% by August 2025

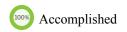
**High Priority** 

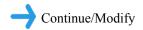
**HB3 Goal** 

**Evaluation Data Sources:** STAAR (summer, winter, spring)

Strategy 1 Details		Reviews		
Strategy 1: Implement EB support through the use of ESL aides in English II classrooms.		Formative		Summative
Strategy's Expected Result/Impact: Improvement in scores for TELPAS and STAAR English I and II scores	Oct	Jan	Mar	May
Staff Responsible for Monitoring: Administrators				1
Classroom teachers				
ESL aides				
Title I:				
2.4				
- TEA Priorities:				
Build a foundation of reading and math				
- ESF Levers:				
Lever 5: Effective Instruction				
- Targeted Support Strategy - Additional Targeted Support Strategy - Results Driven Accountability				
			<u>.                                      </u>	
Strategy 2 Details		Rev	iews	
Strategy 2: Instructional Coaches will attend virtual Sibme coaching.		Formative		Summative
Strategy's Expected Result/Impact: Effective and efficient PLCs	Oct	Jan	Mar	May
Model teaching				
Providing feedback to ELA teachers				
Holding ELA coaching conversations with teachers				
Staff Responsible for Monitoring: Administrators				
Title I:				
2.4, 2.6 - TEA Priorities:				
Build a foundation of reading and math, Improve low-performing schools				
Build a foundation of reading and math, improve low-performing schools				









Performance Objective 3: Increase the percentage of students who score masters on STAAR English I from 9% to 15% by August 2025

Strategy 1 Details	Reviews			
Strategy 1: Evaluate student work samples to ensure masters achievement twice a quarter during PLCs.		Formative		Summative
Strategy's Expected Result/Impact: Teacher reflection Improved masters rate in students' work Targeted teaching towards students' needs Staff Responsible for Monitoring: Administrators ELA Instructional Coach Classroom Teachers	Oct	Jan	Mar	May
No Progress Accomplished — Continue/Modify	X Discor	ntinue		

Performance Objective 4: Increase the percentage of students who score masters on STAAR English II from 2% to 10% by August 2025

Strategy 1 Details	Reviews			
Strategy 1: Evaluate student work samples to ensure masters achievement twice a quarter during PLCs.		Formative		Summative
Strategy's Expected Result/Impact: Teacher reflection Improved masters rate in students' work Targeted teaching towards students' needs Staff Responsible for Monitoring: Administrators ELA Instructional Coach Classroom Teachers	Oct	Jan	Mar	May
No Progress Accomplished — Continue/Modify	X Discor	ntinue		

**Performance Objective 5:** Increase SPED performance in English I and II STAAR through targeted delivery of instructional services by growing the meets percentage from 16% to 36% by May 2025.

Strategy 1 Details	Reviews			
Strategy 1: SPED Interventionists in English I and English II classes will work with small groups and/or designated		Formative		
students with growth gaps.	Oct	Jan	Mar	May
Strategy 2 Details		Rev	views	
Strategy 2: English I, English II, and SPED Interventionist educators, API APO, and Principal will review student work	Formative			Summative
artifacts and conduct data analysis.	Oct	Jan	Mar	May
Strategy 3 Details		Rev	views	
Strategy 3: Students will participate in writing SCRs and ECRs with feedback provided by trained educators.		Formative		Summative
	Oct	Jan	Mar	May
No Progress Continue/Modify	X Discon	tinue		

Goal 2: Increase the percentage of students who score meets on grade level or above on STAAR Algebra I from 14% to 52% by June 2027.

**Performance Objective 1:** Increase the percentage of students who score meets grade level or above on STAAR Algebra I from 14% to 30%.

Strategy 1 Details		Reviews		
Strategy 1: Providing instructional aides in each Algebra I classrooms.		Formative		
Strategy's Expected Result/Impact: Increase student support, teacher support for student growth.	Oct	Jan	Mar	May
Staff Responsible for Monitoring: Administrators, and teachers.				
Title I:				
2.4, 2.5, 2.6				
- TEA Priorities:				
Recruit, support, retain teachers and principals, Build a foundation of reading and math, Improve low-performing schools				
- ESF Levers:				
Lever 5: Effective Instruction				
- Targeted Support Strategy - Additional Targeted Support Strategy - Results Driven Accountability				
Strategy 2 Details		Rev	iews	
<b>Strategy 2:</b> Provide teachers with additional full day planning to prepare for instruction.	Formative			Summative
<b>Strategy's Expected Result/Impact:</b> will provided targeted and differentiated instruction to maximize student engagement.	Oct	Jan	Mar	May
Staff Responsible for Monitoring: Administrators				
Stan Responsible for Monitoring. Administrators				
Title I:				
Title I: 2.4, 2.6 - TEA Priorities:				
Title I: 2.4, 2.6				
Title I: 2.4, 2.6 - TEA Priorities: Recruit, support, retain teachers and principals, Improve low-performing schools				
Title I: 2.4, 2.6 - TEA Priorities: Recruit, support, retain teachers and principals, Improve low-performing schools - ESF Levers:				

Strategy 3 Details		Rev	riews	
<b>Strategy 3:</b> Add an Advanced Algebra 1 course with the students that scored meets on their 8th grade math STAAR.		Summative		
Title I: 2.4 - TEA Priorities: Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 5: Effective Instruction	Oct	Jan	Mar	May
Strategy 4 Details		Rev	iews	
Strategy 4: Instructional Coaches will attend virtual Sibme coaching.	Formative			Summative
Strategy's Expected Result/Impact: Effective and efficient PLCs Model teaching Providing feedback to ELA teachers Holding ELA coaching conversations with teachers Staff Responsible for Monitoring: Administrators  Title I: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 5: Effective Instruction	Oct	Jan	Mar	May

Goal 2: Increase the percentage of students who score meets on grade level or above on STAAR Algebra I from 14% to 52% by June 2027.

**Performance Objective 2:** Increase the percentage of students who score masters grade level on STAAR Algebra I from 3% to 6%.

Strategy 1 Details	Reviews			
Strategy 1: Add an Advanced Algebra 1 course with the students that scored meets on their 8th grade math STAAR.		Summative		
Title I: 2.4 - TEA Priorities: Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 5: Effective Instruction	Oct	Jan	Mar	May
Strategy 2 Details		Rev	views	
Strategy 2: Providing instructional aides in each Algebra I classrooms.		Formative		Summative
Strategy's Expected Result/Impact: Increase student support, teacher support for student growth.  Staff Responsible for Monitoring: Administrators, and teachers.  Title I: 2.4, 2.5, 2.6  - TEA Priorities: Recruit, support, retain teachers and principals, Build a foundation of reading and math, Improve low-performing schools - ESF Levers:	Oct	Jan	Mar	May
Lever 5: Effective Instruction - Targeted Support Strategy - Additional Targeted Support Strategy - Results Driven Accountability  No Progress  Accomplished  Continue/Modify	X Discor	ntinue		

Goal 2: Increase the percentage of students who score meets on grade level or above on STAAR Algebra I from 14% to 52% by June 2027.

**Performance Objective 3:** Increase SPED performance in STAAR Algebra I through targeted delivery of instructional services by growing the meets percentage from 18% to 38% by May 2025.

Strategy 1 Details	Reviews			
Strategy 1: Math Instructional Aides/SPED Instructional Aide, and SPED Interventionists in Algebra I classes will work		Formative		Summative
with small groups and/or designated students with growth gaps.	Oct	Jan	Mar	May
Strategy 2 Details		Rev	iews	
Strategy 2: SPED Interventionists and SPED Instructional Assistants are attending and participating in Algebra I PLCs and	Reviews Formative			Summative
with planning.	Oct	Jan	Mar	May
Strategy 3 Details		Rev	iews	
Strategy 3: Algebra I educators, API and Principal will review student work artifacts and conduct data analysis.	Formative			Summative
	Oct	Jan	Mar	May
No Progress Continue/Modify	X Discon	tinue		

**Performance Objective 1:** By August 2025, the percentage of students who meets TSI/SAT/ACT criteria in ELAR and Math will improve from 29% to 35%.

**High Priority** 

**HB3** Goal

**Evaluation Data Sources:** TSI/SAT/ACT Scores

**Performance Objective 2:** By August 2025, the percent of students who are taking the SAT or ACT will improve from 34% to 50% **HB3 Goal** 

**Performance Objective 3:** By August 2025, the percent of students who earn at least 3 hours of dual credit in ELAR or MATH OR the percent of students who earn at least 9 dual credit course credits in any other subject will improve from 25% to 35%.

**HB3 Goal** 

**Performance Objective 4:** By August 2025, the percent of students who earn an industry based certification will improve from 26% to 36%.

**HB3** Goal

Goal 4: Seguin High School will improve student, parent, community, and staff satisfaction as determined by the Gallup Poll by August 2027.

Performance Objective 1: Increase faculty, student, and parent satisfaction from Fall 2024 to Spring 2025 as determined by the Gallup Poll.

**High Priority** 

**Evaluation Data Sources:** Gallup Poll

Strategy 1 Details		Rev	iews					
Strategy 1: In the 2023-2024 school year, Matador U will be facilitated by the Mentor Coordinator (Assistant Principal)		Formative		Formative		Formative		Summative
which will focus on teaching and learning needed by new teachers to the profession and/or campus related the district instructional calendar.	Oct	Jan	Mar	May				
<b>Strategy's Expected Result/Impact:</b> A decline in the number of teaching vacancies to be filled at the end of the 23-24 school year								
Staff Responsible for Monitoring: Mentor Coordinator (Assistant Principal)								
TEA Priorities:								
Recruit, support, retain teachers and principals - ESF Levers:								
Lever 2: Strategic Staffing, Lever 3: Positive School Culture								
Strategy 2 Details		Rev	iews					
Strategy 2: Professional, student, and family learning sessions on Tripe A (academics, attendance, and attitude).		Formative		Summative				
Strategy's Expected Result/Impact: Improved attendance, academic achievement, and less referrals	Oct	Jan	Mar	May				
Staff Responsible for Monitoring: Administrators Counselors Teachers								
No Progress Accomplished — Continue/Modify	X Discon	tinue						

**Performance Objective 1:** Improve campus student attendance rate from 88.6% to 90.0% by August 2025.

Evaluation Data Sources: Quarterly and cumulative attendance reports

Strategy 1 Details		Rev	iews	
Strategy 1: Implement quarterly attendance goal challenges each marking period.  Strategy's Expected Result/Impact: Increased attendance rates for each cohort.  Staff Responsible for Monitoring: Administrators  Attendance Team  Teachers		Formative		
		Jan	Mar	May
Strategy 2 Details		Rev	iews	
<b>Strategy 2:</b> Hold monthly attendance team meetings to identify tier 3 and tier 4 students to develop and implement an	Formative Summat			Summative
attendance plan.  Strategy's Expected Result/Impact: Increased attendance for tier 3 and tier 4 students  Staff Responsible for Monitoring: Administrators  Attendance Team		Jan	Mar	May
No Progress Continue/Modify	X Discon	tinue		

**Performance Objective 2:** Decrease ISS actions by 5% (483 to 459) by August 2025.

Strategy 1 Details		Rev	views	
ategy 1: Identify Tier 2 student support list for RESET access prior to and/or iieu of assigning ISS.		Formative		
Strategy's Expected Result/Impact: Reduction in ISS placement for Tier 2 identified stufents.	Oct	Jan	Mar	May
Staff Responsible for Monitoring: Administrators RESET Educator				
Strategy 2 Details		Rev	views	•
<b>Strategy 2:</b> Implement 3-week discipline reduction challenges school-wide for ISS infractions for the second, third, and fourth marking periods.	Formative Summar			Summative
	Oct	Jan	Mar	May
Strategy's Expected Result/Impact: Lowered ISS placement count Staff Responsible for Monitoring: Administrator PBIS Coordinator				
No Progress Continue/Modify	X Discor	tinue		

**Performance Objective 3:** Decrease OSS actions by 5% (302 to 287) by August 2025.

Strategy 1 Details			Reviews			
Strategy 1: Ensure that infractions for discretionary OSS actions are limited.			Summative			
Strategy's Expected Result/Impact: Reduction in OS	SS acctions		Oct	Jan	Mar	May
Staff Responsible for Monitoring: Administrators			N/A			
% No Progress	Accomplished	Continue/Modify	X Discon	Intinue		1

**Performance Objective 4:** Improve teacher retention rate from 78% to 85% by August 2025.

Strategy 1 Details		Rev	iews	
Strategy 1: Hold once a month MatadorU sessions that focus on one professional learning initiative.	Formative			Summative
Strategy's Expected Result/Impact: Grow capacity of novice teachers related to instructional practices Staff Responsible for Monitoring: Assistant Principal Lead Mentor Teacher	Oct	Jan	Mar	May
No Progress Continue/Modify	X Discon	tinue		

Performance Objective 5: Improve staff attendance rate by reducing teacher absences from 1251 absences to 1000 teacher absences by August 2025.

Strategy 1 Details	Reviews			
Strategy 1: Staff attendance incentives will be offered three times during the school: second nine weeks, third nine weeks,	Formative			Summative
fourth nine weeks.	Oct	Jan	Mar	May
Strategy's Expected Result/Impact: Reduction in staff personal and/or sick leave absences.	N/A			
Staff Responsible for Monitoring: Administrators Campus-based substitute liaison				
TEA Priorities:				
Recruit, support, retain teachers and principals				
Strategy 2 Details	Reviews		1	
Strategy 2: Provide social emotional professional development opportunities during the course of the school year.  Strategy's Expected Result/Impact: Improved focus on stress management, time management  Staff Responsible for Monitoring: Administrators		Formative		
		Jan	Mar	May
Strategy 3 Details	Reviews			
Strategy 3: Implement Restorative Practices when feasible for infractions.	Formative Summa		Summative	
Strategy's Expected Result/Impact: Reduction in OSS actions.	Oct	Jan	Mar	May
Staff Responsible for Monitoring: Administrators RESET Educator				
No Progress Accomplished Continue/Modify	X Discon	tinue		1

# **State Compensatory**

### **Budget for Seguin High School**

**Total SCE Funds:** \$384,138.00 **Total FTEs Funded by SCE:** 5.25

**Brief Description of SCE Services and/or Programs** 

SCE funds are used to provide supplemental services to students who need credit recovery or STAAR EOC retest preparation.

### Personnel for Seguin High School

<u>Name</u>	<u>Position</u>	<u>FTE</u>
Avalos, Michele	Teacher	1
Brooks, Melody	Instructional Aide	1
Haecker, Taylor	Teacher	1
Kendall, Veronda	Teacher	0.5
Love, Kenneth	Teacher	0.125
Nowlin, Guy	Teacher	0.5
Spahn, Ashley	Teacher	1
Valenzuela, Kiara	Teacher	0.125

## **Title I Personnel**

<u>Name</u>	<u>Position</u>	<u>Program</u>	<u>FTE</u>
Alexis Martinez	Instructional Aide	211 Title I, Part A	1.0
Andrea Gutierrez	Instructional Aide	211 Title I, Part A	1.0
Denise Wilcox	Library Aide	211 Title I, Part A	1.0
Diana Farris	Supplemental Dean of Instruction	211 Title I, Part A	1.0
Imran Nasir	Instructional Aide	211 Title I, Part A	1.0
Lisa Weir		211 Title I, Part A	1.0
Louis Lasseter	Instructional Aide	211 Title I, Part A	1.0
Yesenia Martinez Campos	Instructional Aide	263 Title III, Part A	1.0

# **Addendums**

### **SEGUIN HIGH SCHOOL**

# State Compensatory Education Program Addendum

Fiscal, School Year 2023-2024

Special section of the campus improvement plan developed to document the activities, budget, and evaluation of the state compensatory education program designed to meet the specific needs of at-risk and educationally-disadvantaged students.

### STATE COMPENSATORY EDUCATION PROGRAM OF SEGUIN HIGH SCHOOL

To comply with <u>Texas Education Code (TEC) Sec. 11.252</u>, Seguin High School annually reviews and revises campus improvement plan, and conducts a comprehensive needs assessment to, "guide district and campus staff in the improvement of student performance for all student groups in order to attain state standards in respect to achievement indicators." This addendum to the improvement plan reflects the continuous nature of the needs assessment process to enhance academic improvement as well as provide a review of the <u>State Compensatory Education (SCE) program</u> to ensure fidelity in fiscal efficiency and programmatic effectiveness.

The addendum outlines the following information:

- The comprehensive needs assessment process
- State criteria to identify at-risk students
- Campus demographics
- Students identified for the SCE program by State criterion
- State assessment data STAAR and STAAR End of Course (EOC), 2022-2023
- Addressing Achievement Gaps of Educationally Disadvantaged and At-Risk Students
- SCE programs and services
- SCE Program evaluation, 2022-2023
- Campus SCE budget
- Coordination of Funding
- Supplemental Federal Funds
- Supplemental State Funds

Texas House Bill 3 (HB3), as passed by the 86th Texas Legislature, determined that the purpose of the State Compensatory Education allotment is to provide school districts and open-enrollment charter schools with funding for supplemental programs and services designed to eliminate any disparity in performance on assessment instruments [currently, the STAAR and STAAR EOC exams] administered under the TEC, Subchapter B, Chapter 39.023(c), or disparity in the rates of high school completion between: (1) students who are educationally disadvantaged and students who are not educationally disadvantaged; and (2) students at risk of dropping out of school, as defined by the TEC Sec. 29.081, and all other students.

The primary source of state funding for Texas school districts is the <u>Foundation School Program (FSP)</u>. State Compensatory Education Funds are reported on the Summary of Finance of the <u>School District State Aid Reports</u> under program intent code (PIC) 24. The statute requires that at least 55 percent of SCE funds be allocated for the direct instruction of at-risk students.

### **Comprehensive Needs Assessment Process**

An annual needs assessment is conducted at both the district and campus levels. As defined in <u>TEC Sec. 11.251, 11.252 and 11.252</u>, Seguin High School utilizes a site-based decision-making committee comprised of administrators, teachers, at least one professional staff with the primary responsibility for serving students with disabilities, parents, community members, and business representatives. The comprehensive needs assessment process is conducted to identify the strengths and weaknesses of existing programs, practices, procedures, and activities; and ensure that the use of resources is strategically planned, aligned, supplemental and cost effective. Data utilized during the comprehensive needs assessment process is disaggregated by all student groups served by the campus within the categories of ethnicity, socioeconomic status, and populations served by special programs, including students in special education programs. The needs assessment process determines the measurable campus performance objectives for all appropriate student achievement indicators for all student populations.

### State Criteria to Identify At-Risk Students

The TEC Sec. 29.081 utilizes the following criteria to define a student as "at risk of dropping out of school" in PEIMS if the student is under twenty-six years of age and who:

- 1. Was not advanced from one grade level to the next for one or more school years [even if by parent choice]
- 2. If the student is in grade 7, 8, 9, 10, 11, or 12, did not maintain an average equivalent to 70 on a scale of 100 in two or more subjects in the foundation curriculum during a semester in the preceding or current school year or is not maintaining such an average in two or more subjects in the foundation curriculum in the current semester
- 3. Did not perform satisfactorily on an assessment instrument administered to the student under TEC, Subchapter B, Chapter 39, and who has not in the previous or current school year subsequently performed on that instrument or another appropriate instrument at a level equal to at least 110 percent of the level of satisfactory performance on that instrument [once identified by this criterion, the student remains "at risk" their entire K-12 education]
- 4. If the student is in prekindergarten, kindergarten, or grade 1, 2, or 3, did not perform satisfactorily on a readiness test or assessment instrument administered during the current school year
- 5. Is pregnant or is a parent

- 6. Has been placed in an alternative education program in accordance with <u>Section 37.006</u> during the preceding or current school year
- 7. Has been expelled in accordance with Section 37.007 during the preceding or current school year
- 8. Is currently on parole, probation, deferred prosecution, or other conditional release
- 9. Was previously reported in Public Education Information Management System (PEIMS) to have dropped out of school [once identified by this criterion, the student remains "at risk" their entire K-12 education]
- 10. Is a student of limited English proficiency, as defined by Section 29.052
- 11. Is in the custody or care of the Department of Family and Protective Services or has, during the current school year, been referred to the department by a school official, officer of the juvenile court, or law enforcement official
- 12. Is homeless, as defined by 42 U.S.C. Section 11302, and its subsequent amendments
- 13. Resided in the preceding school year or resides in the current school year in a residential placement facility in the district, including a detention facility, substance abuse treatment facility, emergency shelter, psychiatric hospital, halfway house, cottage home operation, specialized child-care home, or general residential operation
- 14. Has been incarcerated or has a parent or guardian who has been incarcerated, within the lifetime of the student, in a penal institution as defined by Section 1.07, Penal Code
- 15. Is enrolled in a school district or open-enrollment charter school, that is designated as a dropout recovery school under <u>Section</u> 39.0548.

Seguin High School continually identifies and documents students who are at risk of dropping out of school. Procedures are in place to ensure accurate coding of student demographic information into the Public Information Management System (PEIMS) during initial registration, upon receipt of state assessment scores, during PEIMS reviews in preparation for snapshot date and as necessary to ensure accurate data. Seguin High School regularly monitors individual student performance throughout the school year to determine updated eligibility for SCE services specific to that students' identified needs. This process ensures that students who are initially identified within an "at risk" category after the school year begins will receive the necessary SCE services. It likewise ensures that students who no longer meet one of the statutory requirements will be exited from the program as applicable to the identifier itself.

## **Campus Demographics**

According to the <u>TEA Texas Performance Reporting System</u>, Seguin High School has a total student population of 2,065 students. Of the total population of students, ethnic distributions are as follows: 4.6% African American, 69.8% Hispanic, 23.8% White, 0.1% American Indian, 0.2% Asian, 0.1% Pacific Islander and 1.3% Two or More Races. Additional identifiers of the total population include: 59.1% Economically Disadvantaged, 40.9% Non-Educationally Disadvantages, 7.1% Emergent Bilingual and English Learners, and 2.4% with discipline placements. Specific to the intent and purpose of SCE program support, 61.0% of students are considered at risk.

### Students Identified for SCE Program by State Criterion

The following table represents the number and percentage of students identified in each of the fifteen "at-risk" categories. Depending on the indicator, students can be counted in more than one category.

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Grade Level	Total Enrollment	Percentage of Enrollment	#	%	#	%	#	%	#	%	#	%	#	%	#	%	#	%	#	%	#	%	#	%	#	%
9	742	35%	201	27%	102	14%	399	54%	2	0%	59	8%	18	2%	1	0%	92	12%	24	3%	19	3%	2	0%	2	0%
10	494	23%	131	27%	86	17%	245	50%	2	0%	23	5%	3	1%	0	0%	52	11%	8	2%	4	1%	0	0%	0	0%
11	478	22%	88	18%	56	12%	175	37%	0	0%	15	3%	0	0%	1	0%	45	9%	9	2%	3	1%	0	0%	0	0%
12	420	20%	39	9%	66	16%	116	28%	1	0%	8	2%	0	0%	1	0%	30	7%	5	1%	2	0%	0	0%	0	0%
Totals	2,134	100%	459	22%	310	15%	935	44%	5	0%	105	5%	21	1%	3	0%	219	10%	46	2%	28	1%	0	0%	2	0%

#### State Assessment Data – STAAR and STAAR EOC, 2022-2023

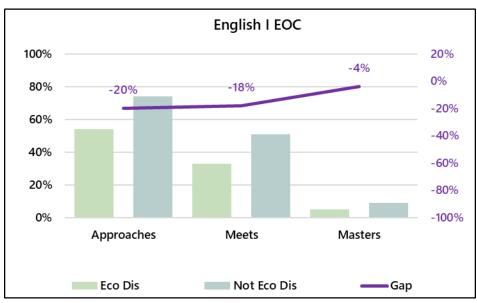
On August 16, 2023, the Texas Education (TEA) released the 2023 STAAR End-of-Course Assessment Results. The results included exams in Algebra I, English II, Biology, and US History. Students received a STAAR performance label of Masters Grade Level, Meets Grade Level, Approaches Grade Level, or Did Not Meet Grade Level. Masters Grade Level (passing) indicates that students are expected to succeed in the next grade with little or no academic intervention. Meets Grade Level (passing) indicates that students will have a high likelihood of success in the next grade but may still need some short-term, targeted academic intervention. Approaches Grade Level (passing) identifies students who are likely to succeed in the next grade with targeted academic intervention. Does Not Meet Grade Level (not passing) identify students who are unlikely to succeed in the next grade or course without significant, ongoing academic intervention. The STAAR assessment data used for the tables presented was made available from the TEA Analytic Portal.

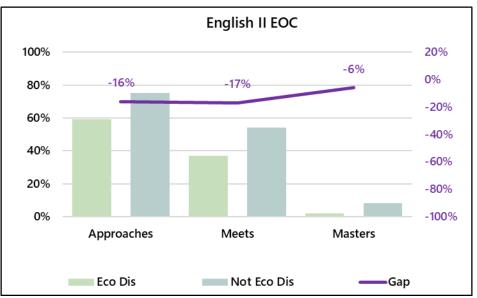
The Texas Education Code, <u>Section 28.0211</u>, requires that all students who do not achieve Approaches or higher on STAAR grades 3 through 8 or EOC assessments be provided with accelerated instruction. Seguin High School's accelerated instruction courses provided with SCE funds:

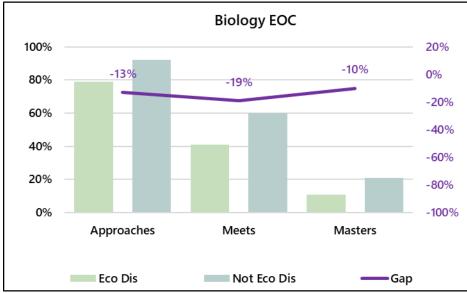
- Are assigned a TIA-designated teacher for the subsequent school year in the applicable subject area;
   OR
- Are provided for a total of not less than 15 or 30 hours (depending on student performance) either during the summer or at least once per week during the regular school year;
- Are limited to two subjects per year, prioritizing Math and Reading/Language Arts;
- Are designed to assist the student in achieving satisfactory performance in the applicable grade level and subject area and include effective instructional materials designed for supplemental instruction;
- Are taught by a person with training in the applicable instructional materials.
- Are provided, to the extent possible, by one person for the entirety of their accelerated instruction.
- Are delivered in a 1-on-1 or small group environment, with no more than 4 students in a small group.

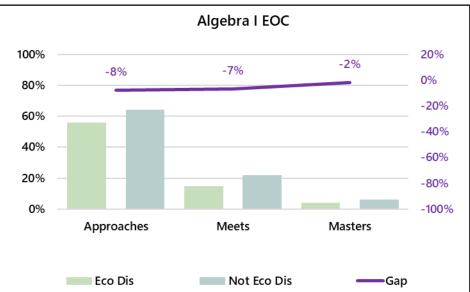
The campus further adheres to the district-established TASB Board policies (EHBC and EIE) along with local procedures to address accelerated learning.

# Economically disadvantaged compared to not economically disadvantaged

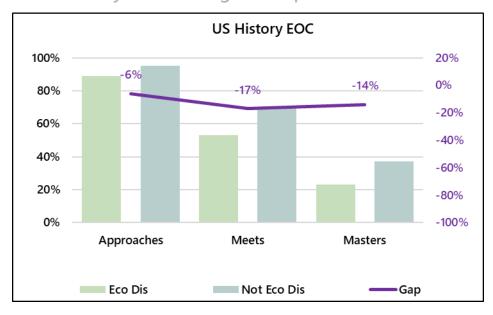




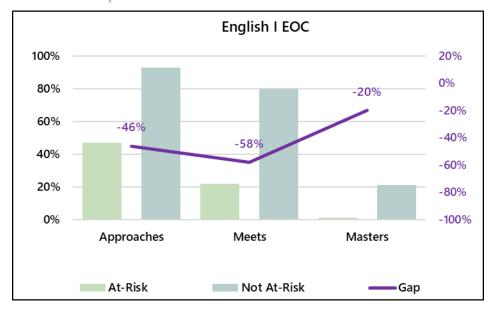


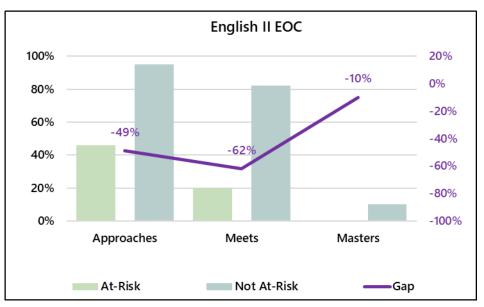


## Economically disadvantaged compared to not economically disadvantaged (continued)

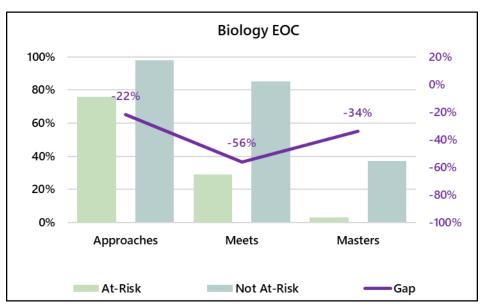


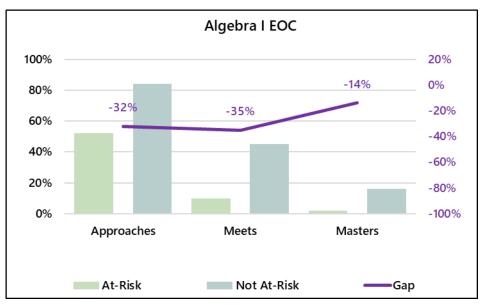
## At risk compared to not at risk

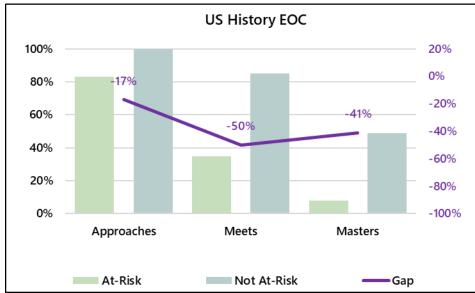




# At risk compared to not at risk (continued)







## Addressing Achievement Gaps of Educationally Disadvantaged and At-Risk Students

The <u>2023 Academic Accountability system</u> utilizes three domains: Student Achievement, School Progress, and Closing the Gaps. Whereas the Closing the Gaps domain compares all students and disaggregated student groups (the metric used to develop this report) the Seguin High School SCE Addendum, can be used to evaluate gaps between at-risk and not at-risk students, as well as economically-disadvantaged students and not economically-disadvantaged. The following disparities were identified while reviewing academic achievement on state standardized assessments:

Student Achievement Gaps Summary "Meets Expectation" (EOC)											
At-Risk Compared to Not At-Risk											
English 1 English II Algebra I Biology US History											
-58%	-62%	-35%	-56%	-50%							

Student Achievement Gaps Summary "Meets Expectation" (EOC)											
Economically Disadvantaged Compared to Not Economically Disadvantaged											
English 1	English 1 English II Algebra I Biology US History										
-18%	-17%	-7%	-19%	-17%							

#### SCE Programs and Services of SEGUIN HIGH SCHOOL

Seguin High School provides fiscal and academic supports to ensure the successful implementation of the SCE program and to assist the campus in achieving the goals and performance objectives. Seguin High School conducts their own SCE-funded instructional activities and these may be viewed in the campus improvement plan. The state assessments (STAAR and STAAR EOC) are used as summative evaluation criteria.

### State Compensatory Education Program Evaluation, 2022-2023

As required by TEC, Sec. 29.081(b)(1), Seguin High School evaluates the effectiveness of its state compensatory education program, the results of which are included in this addendum. The evaluation allows the campus to focus resources on the strategies and goals that will most likely impact the achievement of students at risk of dropping out of school. In accordance with TEC, §29.081(b-3), the district holds an annual public hearing to discuss the results of the SCE program evaluation. State Compensatory Education resources are redirected when evaluations indicate that programs and/or services are unsuccessful in producing desired results for students at risk of dropping out of school.

The Texas Education Code does not specify the minimum standard or design for an evaluative process; however, Seguin High School chooses to use a combination of two types of evaluation metric: continuous improvement and performance data. Continuous improvement is evaluated through the formative processes described in the "Programs and Services" section of the addendum. Performance data is evaluated through data analysis of state assessments as part of the summative evaluation process. By taking a student-needs approach to evaluation, the primary purpose of continuous improvement becomes the method to support learning that leads to effective student-centered decision-making and efficient campus-wide practices.

Using data-informed decisions to drive instruction, improve student and school performance, and close achievement gaps is a primary goal of the SCE program. Due to the Texas Education Agency's ongoing efforts to customize data programs for education-specific missions, data analytics has become available to educators who are not highly trained in the field of statistical analysis. As part of the SCE evaluation, the campus staff integrates and adapts data analysis to provide meaningful information that helps teachers and administrators adjust to each student's needs. While collecting and organizing the data is important, the most productive work occurs when stakeholders review and discuss the findings and implications. Deep analysis of the performance data allows the campus staff to seek patterns and to provide opportunities for student and school growth, as well as to make informed judgments about teacher effectiveness, teacher evaluation and professional development needs, that target strategies for assisting students identified as being at risk of failing or dropping out of school.

### **Campus SCE Budget**

The district business office prepares revenue projections for all funds based on state funding formulas and assigned property values, estimates of local tax revenue, enrollment projections, and other factors. The business office coordinates the budget request process and provides approved allocations to the campuses. Seguin High School is responsible for the efficient and effective administration of allocated SCE funds through the application of sound management practices and assumes responsibility for administering these funds in a manner consistent with underlying agreements, program objectives, and the terms and conditions of the SCE budget requirements as outlined in the <a href="Financial Accountability System Resource Guide (FASRG)">Financial Accountability System Resource Guide (FASRG)</a>. The accounting practices of the district that are implemented by the campuses are consistent with cost principles and provide for adequate documentation to support costs charged to the SCE budget.

Seguin High School does not use SCE funds to provide program activities, program personnel, or program materials that are required by federal law, state law or State Board of Education rule. The campus uses SCE funds only to provide programs and/or services that supplement the regular education program so that students at risk of dropping out of school can succeed in school. All SCE expenditures are (1) reasonable and necessary, (2) aligned to the intent of SCE, (3) supplemental to the campus's regular education programs with compensatory, intensive, and/or accelerated instruction, (4) supplemental to other federal and state programs and the regular education program offered to all students, (5) disclosed in the CIP before SCE funds were expended, (6) will enhance the academic performance of at-risk students, (7) and their usage of funds evaluated. SCE resources are redirected when evaluations indicate that programs and/or services are unsuccessful in producing desired results for students at risk of dropping out of school.

In accordance with TEC Sec. 29.081(b)(b-1) (b-2), SEGUIN HIGH SCHOOL provides accelerated instruction for students failing an end-of-course (EOC) assessment required for graduation and for all students identified as being at risk of dropping out of school (TEC Sec. 28.0211 (a-1)). Allocations for accelerated instruction for students failing an End of Course (EOC) assessment required for graduation are made prior to budgeting SCE funds for any other purpose. Accelerated instruction is in the applicable subject area and occurs before or after school, or outside normal school operations, as deemed appropriate. The campus sufficiently budgets specific funds for accelerated instruction. Direct program expenditures of state compensatory education funds at Seguin High School: 1) support the intent and purpose of the program, 2) are allowable under statute and quidance, and 3) and are related to specific interventions identified in the campus improvement plan.

### **Coordination of Funding**

Federal and state government agencies provide an abundance of program funding, and the most efficient use of this funding is through coordination of efforts to ensure that duplication is kept to a minimum and activities are shared among the program beneficiaries—students in at risk situations.

### Supplemental Federal Funds

Title I, Part A (Fund 211)—Funding provides supplemental resources to help schools with high concentrations of students from low-income families acquire the knowledge and skills in the state content standards and to meet the state student performance standards.

Title I, Part D, Subpart 2 (Fund 211) – Funding supports programs to improve the educational services to children residing in facilities for delinquent children to acquire the knowledge and skills in the state content standards and state student performance standards.

Title II, Part A (Fund 255)— This program increases student achievement through improving teacher and principal quality and increasing the number of highly qualified teachers in classrooms and highly qualified principals in schools.

Title III, Part A ELA (Fund 263)— These funds are used to develop programs for limited English proficient students to attain English proficiency, develop high levels of academic attainment, and meet the state content standards and student achievement standards.

**Title III, Part A Immigrant (Fund 263)** - These funds are used to develop programs for immigrant children to attain English proficiency, develop high levels of academic attainment, and meet the state content standards and student achievement standards.

Title IV, Part A (Student Support and Academic Enrichment (Fund 289) – SSAEP is to improve students' academic achievement by providing all students with access to a well-rounded education; improve school conditions for student learning; and improve the use of technology.

**ESSER III (Fund 282)**— The intent and purpose of these funds is to help safely reopen and sustain the safe operation of schools and address the impact of the coronavirus pandemic on students.

# **Supplemental State Funds**

Gifted & Talented (G/T) (PIC 21) —A gifted/talented student is a child or youth who performs at, or shows the potential for performing at, a remarkably high level of accomplishment when compared to others of the same age, experience, or environment. They also exhibit high performance capability in an intellectual, creative, or artistic area. They possess an unusual capacity for leadership and excel in a specific academic field. The state's goal for G/T students is to ensure that those students who participate in G/T services demonstrate skills in self-directed learning, thinking, research, and communication.

Bilingual (PIC 25) —Since large numbers of students in Texas come from environments in which the primary language is other than English, Bilingual education and special language programs are necessary to meet the needs of these students and facilitate their integration into the regular school curriculum. The Bilingual programs provide for bilingual education and special language programs using these supplemental state funds that help defray the extra costs of the programs.

Special Education (PIC 23) —This campus provides special education services to identified students through a variety of placement options. Itinerant teachers serve students that require very few changes in regular classroom instruction; special education staff team with classroom teachers providing integrated services in addition to pull-out instruction. In addition, self-contained staff provide integrated classroom services for students with moderate and severe needs.